[operating as Public Health Ontario]

Financial statements March 31, 2025



Independent auditor's report

To the Board of Directors of

Ontario Agency for Health Protection and Promotion

Report on the audit of the financial statements

Opinion

We have audited the financial statements of **Ontario Agency for Health Protection and Promotion** [operating as Public Health Ontario] ["OAHPP"], which comprise the statement of financial position as at March 31, 2025, and the statement of operations and changes in net deficit and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of OAHPP as at March 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of OAHPP in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information, and in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

We obtained the Annual Report prior to the date of this auditor's report. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing OAHPP's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate OAHPP or to cease operations, or has no realistic alternative but to do so.



Those charged with governance are responsible for overseeing OAHPP's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of OAHPP's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on OAHPP's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause OAHPP to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

As required by the *Corporations Act* (Ontario), we report that, in our opinion, Canadian public sector accounting standards have been applied on a basis consistent with that of the preceding year.

Chartered Professional Accountants Licensed Public Accountants

Ernst & young LLP

Toronto, Canada June 26, 2025



[operating as Public Health Ontario]

Statement of financial position

[in thousands of dollars]

As at March 31

	2024
\$	\$
50,541	82,216
3,216	7,940
2,185	1,832
55,942	91,988
4,256	4,274
78,118	90,049
138,316	186,311
43,495	79,920
43,495	79,920
80,427	92,264
3,309	3,348
1,470	1,575
8,009	7,959
1,606	1,245
22,557	20,123
160,873	206,434
(22,557)	(20,123)
138,316	186,311
	50,541 3,216 2,185 55,942 4,256 78,118 138,316 43,495 43,495 80,427 3,309 1,470 8,009 1,606 22,557 160,873

See accompanying notes

On behalf of the Board:

tor Director

[operating as Public Health Ontario]

Statement of operations and changes in net deficit [in thousands of dollars]

Year ended March 31

	2025	2024
	\$	\$
Revenue		
Ministry of Health [note 14]	180,668	185,697
Amortization of deferred capital asset contributions [note 6]	13,842	12,999
Other grants	2,649	2,882
Miscellaneous recoveries	3,650	3,171
	200,809	204,749
Expenses [note 8]		
Public health laboratory program [notes 11 and 14]	125,676	130,946
Science and public health programs [note 11]	38,145	39,541
General and administration [notes 9 and 11]	23,146	21,263
Amortization of capital assets	13,842	12,999
Accretion cost (recovery) – asset retirement obligation [note 10]	2,434	(1,104)
	203,243	203,645
Excess (deficiency) of revenue over expenses for the year	(2,434)	1,104
Net deficit, beginning of year	(20,123)	(21,227)
Net deficit, end of year	(22,557)	(20,123)

See accompanying notes

[operating as Public Health Ontario]

Statement of cash flows

[in thousands of dollars]

Year ended March 31

	2025	2024
	\$	\$
Operating activities		
Excess (deficiency) of revenue over expenses for the year	(2,434)	1,104
Add (deduct) items not affecting cash	(2,434)	1,104
Employee benefit expense	86	71
Amortization of deferred capital asset contributions	(13,842)	(12,999)
Amortization of capital assets	13,842	12,999
Accretion expense (recovery) on asset retirement obligation	2,434	(1,104)
According to the content of the cont	86	71
Changes in non-cash operating working capital balances	•	
related to operations		
Decrease (increase) in accounts receivable [note 12]	4,801	(4,654)
Increase in prepaid expenses	(353)	(408)
Decrease in accounts payable and accrued liabilities [note 12]	(37,075)	(6,671)
Decrease in deferred contributions	(39)	(12)
Increase in deferred rent liability	50	521
Increase in other liabilities	361	119
Decrease in accrued benefit liability	(191)	(335)
Cash used in operating activities	(32,360)	(11,369)
Capital activities		
Net acquisition of capital assets [note 12]	(1,261)	(7,042)
Cash used in capital activities	(1,261)	(7,042)
Financing activities		
Contributions for capital asset purchases [note 12]	1,928	7,146
Decrease in restricted cash	18	370
Cash provided by financing activities	1,946	7,516
Net decrease in cash during the year	(31,675)	(10,895)
Cash, beginning of year	82,216	93,111
Cash, end of year	50,541	82,216

See accompanying notes

[operating as Public Health Ontario]

Notes to financial statements

[in thousands of dollars]

March 31, 2025

1. Description of the organization

Ontario Agency for Health Protection and Promotion [operating as Public Health Ontario] ["OAHPP"] was established under the *Ontario Agency for Health Protection and Promotion Act, 2007* as a corporation without share capital. OAHPP's mandate is to enhance the protection and promotion of the health of Ontarians, contribute to efforts to reduce health inequities, provide scientific and technical advice and support to those working across sectors to protect and improve the health of Ontarians and to carry out and support activities, such as population health assessment, public health research, surveillance, epidemiology, planning and evaluation.

Under the *Ontario Agency for Health Protection and Promotion Act, 2007*, OAHPP is primarily funded by the Province of Ontario.

OAHPP, as an agency of the Crown, is exempt from income taxes.

2. Summary of significant accounting policies

These financial statements have been prepared in accordance with Canadian public sector accounting standards as established by the Public Sector ["PS"] Accounting Board of the Chartered Professional Accountants of Canada. OAHPP has elected to follow PS 4200-4270 in the *CPA Canada Public Sector Accounting Handbook*.

Revenue recognition

Contributions are recorded in the accounts when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Unrestricted contributions are recognized as revenue when initially recorded in the accounts. Externally restricted contributions are recorded as deferred contributions or deferred capital contributions when initially recorded in the accounts and recognized as revenue in the period in which the related expenses are incurred.

Capital assets

Capital assets are recorded at acquisition cost. Contributed capital assets are recorded at fair market value as at the date of contribution. Amortization is provided on a straight-line basis based upon the estimated useful service lives of the assets as follows:

Building service equipment 5–30 years
Other equipment 5–10 years
Furniture 5–20 years

Leasehold improvements Over the term of the lease

Inventory and other supplies held for consumption

Inventory and other supplies held for consumption are expensed when acquired.

[operating as Public Health Ontario]

Notes to financial statements

[in thousands of dollars]

March 31, 2025

Asset retirement obligations

Asset retirement obligations are recorded in the period during which a legal obligation associated with the retirement of a capital asset is incurred and when a reasonable estimate of this amount can be made. The asset retirement obligation is initially measured at the best estimate of the amount required to retire a capital asset at the financial statement date. A corresponding amount is added to the carrying amount of the related capital asset and is then amortized over its remaining useful life unless the asset was not recognized in the financial statements on initial recognition or is no longer in productive use, in which cases the asset retirement cost is expensed immediately. Changes in the liability due to the passage of time are recognized as an accretion expense in the statement of operations and changes in net deficit, with a corresponding increase in the liability.

The estimated amounts of future costs to retire the assets are reviewed annually and adjusted to reflect the then current best estimate of the liability. Adjustments may result from changes in the assumptions used to estimate the undiscounted cash flows required to settle the obligation, including changes in estimated probabilities, amounts and timing of settlement as well as changes in the legal requirements of the obligation, and in the discount rate. These changes are recognized as an increase or decrease in the carrying amount of the asset retirement obligation, with a corresponding adjustment to the carrying amount of the related asset. If the related capital asset was not recognized in the financial statement on initial recognition or the asset is no longer in productive use, all subsequent changes in the estimate of the liability for asset retirement obligations are recognized as an expense in the period incurred.

A liability continues to be recognized until it is settled or otherwise extinguished.

Employee future benefits

Contributions to multi-employer, defined benefit pension plans are expensed on an accrual basis.

Other employee future benefits are non-pension benefits that are provided to certain employees and are accrued as the employees render the service necessary to earn these future benefits. The cost of these future benefits is actuarially determined using the projected unit credit method, prorated on service and management's best estimate of expected salary escalation and retirement ages of employees. Net actuarial gains and losses related to the employee future benefits are amortized over the average remaining service life of 10 years for the related employee group. Employee future benefit liabilities are discounted using the average interest cost for the Province of Ontario's net new debt obligations with maturities that correspond to the duration of the liability.

Allocation of expenses

The costs of each function include the costs of personnel and other expenses that are directly related to the function. Building and information technology costs are attributed based on the number of people utilizing the space and technology application, where applicable. General support and other costs are not allocated.

Contributed materials and services

Contributed materials and services are not recorded in the financial statements.

[operating as Public Health Ontario]

Notes to financial statements

[in thousands of dollars]

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Financial instruments

Financial instruments, including accounts receivable and accounts payable and accrued liabilities, are initially recorded at their fair value and are subsequently measured at cost, net of any provisions for impairment.

Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities as at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Significant estimates and assumptions used in these financial statements require the exercise of judgment and are used for, but not limited to, salary and benefit accruals, employee future benefit plans [severance credits], the estimated useful lives of capital assets and asset retirement obligations. Actual results could differ from these estimates.

3. Accounts receivable

Accounts receivable consist of the following:

	2025	2024
	\$	\$
Ministry of Health	877	4,958
Harmonized Sales Tax	923	1,724
Other	1,416	1,258
	3,216	7,940
4. Restricted cash		
[a] Restricted cash consists of the following:		
	2025	2024
	\$	\$
Ministry of Health	4,221	4,241
Sheela Basrur Centre	35	33
	4,256	4,274

Restricted cash from the Ministry of Health ["MOH"] represents funding received in connection with the liability assumed by OAHPP in connection with severance credits [note 8[b]], other credits [primarily accrued vacation pay] related to employees who transferred to OAHPP [Ontario public health laboratories in 2008 and Public Health Architecture in 2011] and unspent cash pertaining to capital projects. Funds associated with severance and other credits are drawn down when transferred employees leave employment with OAHPP. Funds associated with capital projects are drawn down when capital assets are purchased.

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Notes to financial statements

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[b] The continuity of MOH restricted cash is as follows:

	2025			
	Severance credits	Other credits	Capital projects \$	Total \$
Restricted cash, beginning of year	910	1,116	2,215	4,241
Interest earned [note 6]	41	51	94	186
Restricted cash drawdown [note 8[b]]	(191)	(15)	_	(206)
Restricted cash, end of year	760	1,152	2,309	4,221

	2024			
	Severance credits \$	Other credits	Capital projects \$	Total \$
Restricted cash, beginning of year	1,183	1,101	2,329	4,613
Interest earned [note 6]	62	58	119	239
Restricted cash drawdown [note 8[b]]	(335)	(43)	(233)	(611)
Restricted cash, end of year	910	1,116	2,215	4,241

[operating as Public Health Ontario]

Notes to financial statements

[in thousands of dollars]

March 31, 2025

5. Capital assets

Capital assets consist of the following:

		2025	
	Cost	Accumulated amortization	Net book value
	\$	\$	\$
Building service equipment	368	368	_
Other equipment	71,784	60,964	10,820
Furniture	4,328	4,044	284
Leasehold improvements	122,871	57,570	65,301
Construction in progress	1,713	_	1,713
	201,064	122,946	78,118
		2024	
		Accumulated	Net book
	Cost	amortization	value
	\$	\$	\$
Building service equipment	368	368	_
Other equipment	69,403	53,394	16,009
Furniture	4,301	3,956	345

6. Deferred capital asset contributions

Leasehold improvements

Construction in progress

Deferred capital asset contributions represent the unamortized amount of contributions received for the purchase of capital assets. The amortization of deferred capital asset contributions is recorded as revenue in the statement of operations and changes in net deficit. The continuity of the deferred capital asset contributions balance is as follows:

122,564

199,153

2,517

51,386

109,104

	2025	2024
	\$	\$
Deferred capital asset contributions, beginning of year	92,264	98,116
Contributions for capital purposes	1,911	7,027
Interest earned on unspent contributions [note 4[b]]	94	119
Amortization of deferred capital asset contributions	(13,842)	(12,999)
Deferred capital asset contributions, end of year	80,427	92,264
Unspent deferred capital asset contributions [note 4[b]]	(2,309)	(2,215)
Deferred capital asset contributions spent on capital assets	78,118	90,049

71,178

90,049

2,517

[operating as Public Health Ontario]

Notes to financial statements

[in thousands of dollars]

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Restricted cash includes \$2,309 [2024 – \$2,215] [note 4[b]] related to unspent deferred capital asset contributions.

7. Deferred contributions

[a] Deferred contributions consist of unspent externally restricted grants and donations for the following purposes:

	2025 \$	2024 \$
Severance credits	_	2
Sheela Basrur Centre [note 4[a]]	35	33
Third-party funds	3,274	3,313
	3,309	3,348
The continuity of deferred contributions is as follows:		
	2025	2024
	\$	\$
Deferred contributions, beginning of year	3,348	3,360
Amounts received during the year	2,612	2,874
Amounts recognized as revenue during the year	(2,651)	(2,886)
Deferred contributions, end of year	3,309	3,348

[b] Deferred contributions for the Sheela Basrur Centre [the "Centre"] represent unspent funds held by OAHPP restricted for the Centre's outreach programs. In addition to these funds, \$376 [2024 – \$351] is held by the Toronto Foundation for the benefit of the Centre and its programs.

Named after the late Dr. Sheela Basrur, a former Chief Medical Officer of Health for the Province of Ontario, the Centre was created to become a prominent provider of public health education and training.

8. Employee future benefit plans

[a] Multi-employer pension plans

Certain employees of OAHPP are members of the Ontario Public Service Employees Union ["OPSEU"] Pension Plan, the Healthcare of Ontario Pension Plan ["HOOPP"] or the Ontario Pension Board ["OPB"], which are multi-employer, defined benefit pension plans. These pension plans are accounted for as defined contribution plans. OAHPP contributions to the OPSEU Pension Plan, HOOPP and OPB during the year amounted to \$1,159 [2024 – \$1,182], \$6,503 [2024 – \$5,894] and \$319 [2024 – \$317], respectively, and are included in expenses in the statement of operations and changes in net deficit.

The most recent valuation for financial reporting purposes completed by OPSEU as at December 31, 2024 disclosed net assets available for benefits of \$26.9 billion with pension obligations of \$22.5 billion, resulting in a surplus of \$4.4 billion.

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Notes to financial statements

[in thousands of dollars]

March 31, 2025

The most recent valuation for financial reporting purposes completed by HOOPP as at December 31, 2024 disclosed net assets available for benefits of \$123.0 billion with pension obligations of \$112.6 billion, resulting in a surplus of \$10.4 billion.

The most recent valuation for financial reporting purposes completed by OPB as at December 31, 2023 disclosed net assets available for benefits of \$31.7 billion with pension obligations of \$37.3 billion, resulting in a deficit of \$5.6 billion.

[b] Severance credits

OAHPP assumed the unfunded non-pension post-employment defined benefit plans provided to employees from the Government of Ontario as part of the transfer of employees from Ontario public health laboratories [in 2008] and Public Health Architecture [in 2011]. These defined benefit plans provide a lump-sum payment paid on retirement to certain employees related to years of service. The latest actuarial valuation for the non-pension defined benefit plans for the remaining eligible employees was performed as at March 31, 2024. OAHPP measures its accrued benefit obligation for accounting purposes as at March 31 of each year based on an extrapolation from the latest actuarial valuation.

Additional information on the benefit plans is as follows:

	2025 \$	2024 \$
Accrued benefit obligation	1,542	1,618
Unamortized actuarial losses Total accrued benefit liability	(72) 1,470	(43) 1,575
The continuity of the accrued benefit liability as at March 31 is as follows:		
	2025 \$	2024 \$
Accrued benefit liability, beginning of year	1,575	1,839
Expense for the year Contributions to cover benefits paid [note 4[b]]	86 (191)	71 (335)
Accrued benefit liability, end of year	1,470	1,575

[operating as Public Health Ontario]

Notes to financial statements

[in thousands of dollars]

March 31, 2025

The significant actuarial assumptions adopted in measuring OAHPP's accrued benefit obligation and expense are as follows:

	2025	2024
	%	%
Accrued benefit obligation		
Discount rate	3.80	4.20
Rate of compensation increase	2.25	3.50
Rate of inflation	2.00	2.00
Expense		
Discount rate	4.20	3.80
Rate of compensation increase	3.50	3.50
Rate of inflation	2.00	2.00

9. Directors' remuneration

The Government Appointees Directive requires the disclosure of remuneration paid to directors. During the year ended March 31, 2025, directors were paid \$29 [2024 – \$18].

10. Asset retirement obligation

The asset retirement obligation relates to the estimated costs required to exit OAHPP's leased buildings, excluding remediating asbestos costs as these are the liability of the lessor. The cost estimates are based on internal expert assessments and third-party engineering reports.

OAHPP has estimated total undiscounted expenditures of \$33,710 [2024 - \$33,275] to retire these assets. No set retirement dates have been determined; however, they are estimated to be incurred and settled in approximately 13 years [2024 - 14 years] from the current fiscal year-end. OAHPP calculated the asset retirement obligation by applying an inflation rate of 2.6% [2024 - 2.5%] to the estimated costs, which were then discounted using a discount rate of 3.75% [2024 - 4.3%]. No retirement costs were incurred during the years ended March 31, 2025 and 2024.

The continuity of the asset retirement obligation is as follows:

2025 \$	2024 \$
20,123	21,227 (1,104)
	20.123
	20,123 2,434 22,557

[operating as Public Health Ontario]

Notes to financial statements

[in thousands of dollars]

March 31, 2025

11. Related party transactions

OAHPP is controlled by the Province of Ontario through the MOH and is therefore a related party to other organizations that are controlled by or subject to significant influence by the Province of Ontario. Transactions with these related parties are outlined below.

All related party transactions are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

- [a] OAHPP has entered into transfer payment agreements with various related parties. Under these agreements, OAHPP makes payments to these parties once defined eligibility requirements have been met. Expenses for the year include transfer payments of \$911 [2024 \$879], which are recorded in science and public health programs in the statement of operations and changes in net deficit.
- [b] OAHPP incurred costs of \$20,033 [2024 \$19,995] for the rental of office space and other facility-related expenses from Ontario Infrastructure and Lands Corporation, and information technology services and support costs of \$7,395 [2024 \$7,141] from the Minister of Finance. These transactions are recorded in public health laboratory program, science and public health programs or general and administration expenses in the statement of operations and changes in net deficit.
- [c] OAHPP incurred costs of \$402 [2024 \$674] with various related parties for other contracted services, including legal and laboratory testing. These transactions are recorded in public health laboratory program, science and public health programs or general and administration expenses in the statement of operations and changes in net deficit.

12. Supplemental cash flow information

The change in accounts payable and accrued liabilities is adjusted for capital assets received but not paid of \$2,102 as at March 31, 2025 [2024 – \$1,452].

The change in accounts receivable is adjusted for contributions for capital assets receivable but not received of \$877 as at March 31, 2025 [2024 – \$800].

13. Commitments and contingencies

- [a] Under the Laboratories Transfer Agreement, MOH is responsible for all obligations and liabilities in respect of the public health laboratories that existed as at the transfer date, or that may arise thereafter and have a cause of action that existed prior to the transfer date of December 15, 2008.
- [b] OAHPP is a member of the Healthcare Insurance Reciprocal of Canada ["HIROC"]. HIROC is a pooling of the liability insurance risks of its members. Members of the pool pay annual deposit premiums that are actuarially determined and are expensed in the current year. These premiums are subject to further assessment for experience gains and losses, by the pool, for prior years in which OAHPP participated. As at March 31, 2025, no assessments have been received.

[operating as Public Health Ontario]

Notes to financial statements

[in thousands of dollars]

March 31, 2025

[c] OAHPP has committed future minimum annual payments related to premises as follows:

	\$
2026	17,160
2027	17,400
2028	17,380
2029	16,550
2030	15,430
Thereafter	136,350
	220,270

[d] OAHPP has contractual commitments totalling \$91,065 related to the purchase of medical supplies.

14. COVID-19

On March 11, 2020, the World Health Organization characterized the outbreak of a strain of the novel coronavirus ["COVID-19"] as a pandemic, which has resulted in a series of public health and emergency measures that have been put into place to combat the spread of the virus.

To the extent that OAHPP has continued to incur COVID-19 related expenditures, the Province of Ontario has committed to reimbursing incremental costs incurred by OAHPP to monitor, detect and contain COVID-19 within the province. OAHPP has incurred \$11,875 [2024 – \$27,432] in operating expenses during the year. No amounts were received for equipment purchases [2024 – \$3,467]. OAHPP has recognized a corresponding amount of revenue in the statement of operations and changes in net deficit for expenses incurred. As at March 31, 2025, accounts payable and accrued liabilities include \$6,533 [2024 – \$36,176] due to the Province of Ontario for surplus funding received for COVID-19 related expenditures and associated interest income.